

1 Problem

What	Problem(s)	Bridge collapse
When	Date	August 1, 2007
	Time	6:05 p.m.
	Differences	Evening rush hour, roadwork underway
Where	Physical location	Minneapolis, Minnesota
Impact to Goals		
Safety		13 people killed 145 people injured
Service		Loss of major transportation route
Property		Replacement of bridge (\$234 M)



I-35 BRIDGE COLLAPSE

How an Unchecked Assumption Brought Down a Bridge

Assumptions are made to simplify analyses. When these assumptions aren't verified, they can result in a compounded error. In this case, an assumption of a part's strength meant it was never rechecked or inspected, and resulted in the collapse of a bridge.

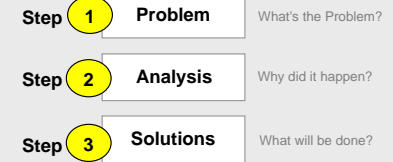
"Bridge designers, builders, owners, and inspectors will never look at gusset plates quite the same again"

- NTSB Acting Chairman Mark V. Rosenker

Cause Mapping is a Root Cause Analysis method that captures basic cause-and-effect relationships supported with evidence.

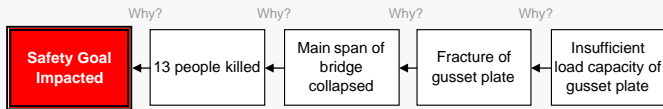
CAUSE MAPPING™

Problem Solving • Incident Investigation • Root Cause Analysis



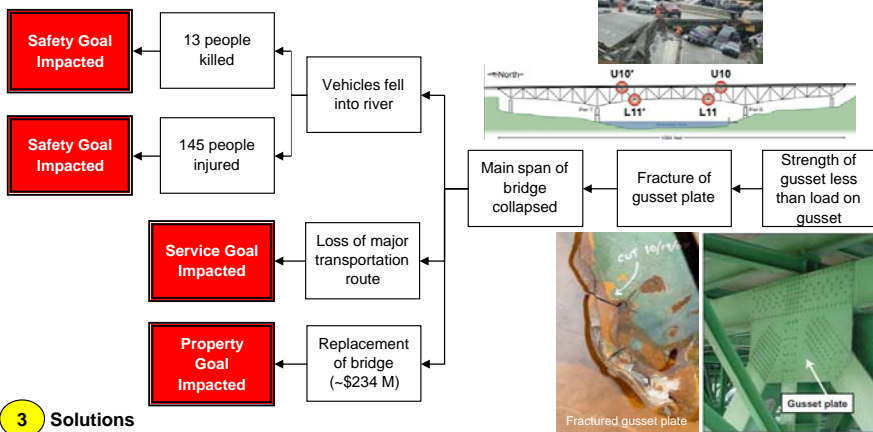
2 Analysis

Basic Level Cause Map - Start with simple Why questions.



Basic Cause-and-Effect
The safety goal was impacted because 13 people were killed when the bridge collapsed. The bridge collapsed due to a fractured gusset plate, which was designed with insufficient load capacity.

More Detailed Cause Map - Add detail as information becomes available.

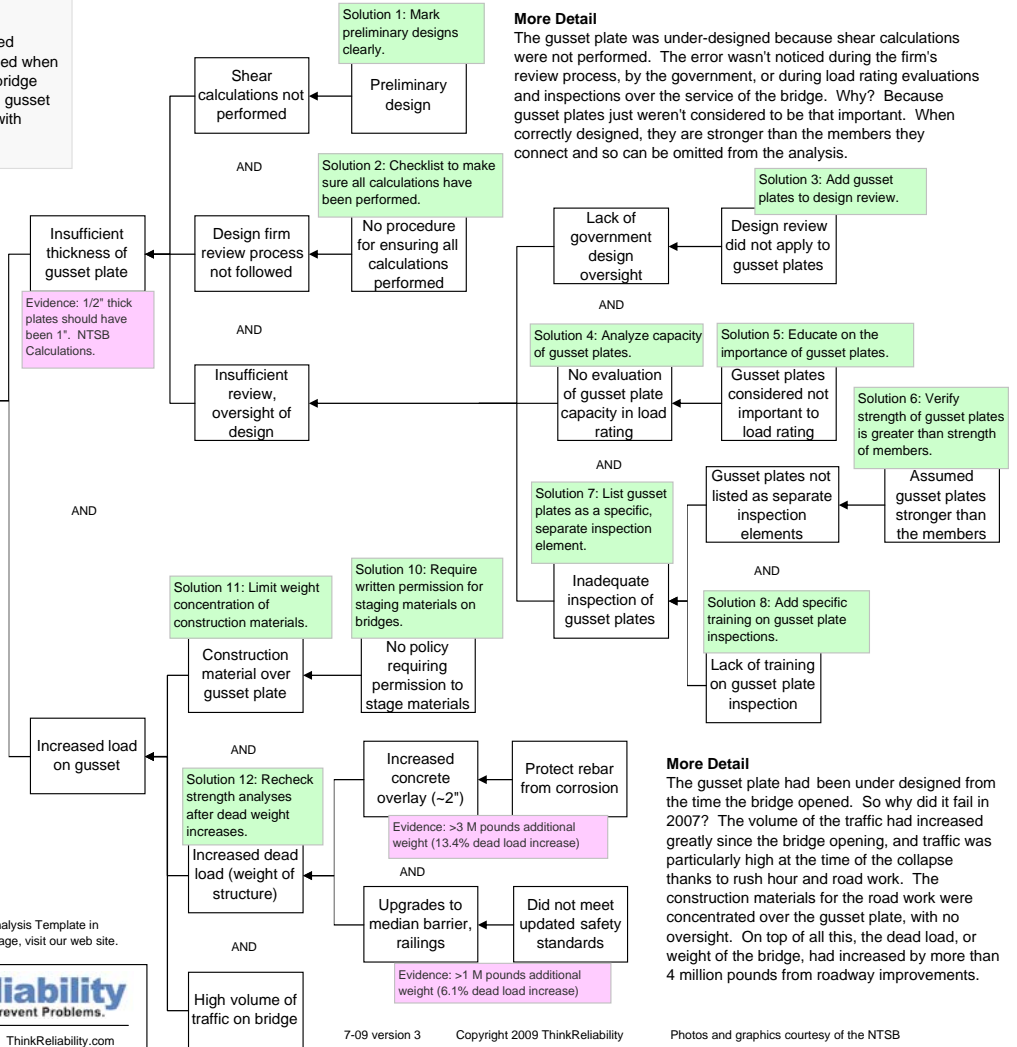


3 Solutions

Corrective actions for this incident and their corresponding cause.

No.	Action Item	Cause	Owner	Due Date
1	Mark preliminary designs clearly	Meant to be a preliminary design		
2	Checklist to make sure all calculations have been performed	No procedure for ensuring all calculations performed		
3	Add gusset plates to design review	Design review did not apply to gusset plates		
4	Analyze capacity of gusset plates	No evaluation of gusset plate capacity		
5	Educate on the importance of gusset plates	Gusset plates considered not important to load rating		
6	Verify strength of gusset plates > strength of members	Assumed gusset plates stronger than the members they connect		
7	List gusset plates as a specific, separate inspection element	Gusset plates not listed as separate inspection elements		
8	Add specific training on gusset plate inspections	Lack of training on gusset plate inspection		
9	Limit weight concentration of construction materials	Construction material concentrated over gusset plate		
10	Require written permission for staging materials on bridges	No policy requiring permission to stage materials		
11	Recheck strength analyses after dead weight increases	Increased dead load (weight of structure)		

For a free copy of our Root Cause Analysis Template in Microsoft Excel, used to create this page, visit our web site.



More Detail

The gusset plate had been under designed from the time the bridge opened. So why did it fail in 2007? The volume of the traffic had increased greatly since the bridge opening, and traffic was particularly high at the time of the collapse thanks to rush hour and road work. The construction materials for the road work were concentrated over the gusset plate, with no oversight. On top of all this, the dead load, or weight of the bridge, had increased by more than 4 million pounds from roadway improvements.